

# FisherBroyles

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**Practice Areas:** Commercial Transactions; Energy/Oil, & Gas Law; Environmental, Social & Governance; Real Estate

**Bar Admissions:** Pennsylvania; New Jersey

**Education:** Villanova School of Law and MBA - Finance – 1989; University of Delaware - BS Accounting with honors, 1986; LEED Accredited Professional (AP) - O+M

**Experience:** Pepper Hamilton & Scheetz - 1989-1998; Brandywine Realty Trust - General Counsel, Secretary and EVP - 1998-2016; Duane Morris, LLP - 2016-2026

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Brad A. Molotsky practices in the area of real estate law. Mr. Molotsky's primary practice is focused in the areas of opportunity zone fund creation and fund deployment, financing, public private partnership (PPP or P-3), real estate joint ventures (including mixed-use, data centers, life sciences and multi-family development), commercial leasing (including a focus in cannabis leasing), and acquisitions and divestitures. He also has deep experience in environmental, social, governance, as well as energy efficiency, sustainability and corporate social responsibility.

Prior to joining FisherBroyles, Brad was a partner at Duane Morris LLP for 10 years and served as Co-Lead for their Public Private Partnership Team and Opportunity Zones teams. Prior to Duane Morris, Brad served at Brandywine Realty Trust for nearly 20 years, as executive vice president, general counsel and corporate secretary of Brandywine Realty Trust. At Brandywine, Mr. Molotsky was responsible for all legal operations of the company, including acquisitions and divestitures, financings, joint ventures, board matters, insurance procurement, litigation oversight, SEC filing oversight and the legal aspects of capital raising. During his tenure, the company grew from 40 buildings to approximately 300 buildings, totaling 28 million square feet.

Mr. Molotsky is a 1989 cum laude graduate of Villanova University Law School, where he was Order of the Coif, and also earned an M.B.A. in Finance from Villanova University. He is a 1986 cum laude

graduate of the University of Delaware. Mr. Molotsky has also earned his LEED AP O+M certification. He also has earned an AV Preeminent® peer review rating from Martindale-Hubbell®.

### Areas of Practice:

Opportunity Zone Fund Formation, Fund Deployment, Development and QOZB creation  
Public Private Partnerships (P3)/Project Finance including data center development and structuring  
Commercial Leasing (including cannabis leasing)  
Acquisitions and Divestitures  
Development and Incentives  
Financing  
Real Estate Joint Ventures  
Energy Efficiency, Sustainability and Corporate Social Responsibility  
Affordable Housing (including Special Needs)

### Representative Transactions

- Represented Brandywine Realty Trust, a Philadelphia-based REIT, in an \$87.2 million in Philadelphia Commercial Property Assessed Clean Energy (C-PACE) financing for 3151 Market Street in Schuylkill Yards, the most recent addition to West Philadelphia's life sciences and mixed-use development hub. The transaction represents the largest C-PACE financing in Pennsylvania's history, and one of the largest for a publicly traded REIT.
- Represented 3905 Ford LLC, an affiliate of BG Capital, in a \$10 million C-PACE loan issued by Nuveen Green Lending, the largest C-PACE lender in the US. The loan is a non-recourse loan with no guarantees, repaid through real estate tax assessments on the property; it is a 30-year term loan pre-payable after one year for 1.5% of the loan. Proceeds focus on energy efficient equipment (lights, hvac, controls, roof, windows, etc.), and will be used toward fitting out a 164,111 square foot building for Malvern Health Inc. The Philadelphia Energy Authority acted as the facilitator in the deal on behalf of Nuveen Green.
- Represented Metropolitan QOZB LLC, a qualified opportunity zone business controlled by the Green Street Group, in connection with its acquisition of four parcels of property in the Williamsburg neighborhood of Brooklyn, New York. The acquisition is the first step in redeveloping the site into 132 market-rate multifamily housing units in an opportunity zone. Pacific National Bank provided financing to assist with the acquisitions and initial demolition of the buildings on the sites to enable the redevelopment to commence; construction financing will be used to start construction on the first 64 units with an overall cost of \$82 million, including \$30 million in opportunity zone equity.

- Represented EMBREY, a San Antonio-based real estate investment company, in a joint venture with Cresset Real Estate Partners to develop a 395-unit multi-family housing project in Englewood, Colorado; the project is part of Cresset's second qualified opportunity zone (QOZ) fund. The development will include a mid-rise apartment building and townhomes with modern amenities, aiming to stimulate economic growth in the designated QOZ area.
- Represented Canoe Brook Holdings LLC in its role as exclusive redeveloper of a full city block in an \$85 million 145-unit market rate development project in New Jersey.
- Represented Illicit Gardens in its \$34 million acquisition of a deeply troubled cannabis operator, Harmony Foundation of New Jersey, out of receivership and in its conversion to for-profit status, while also securing regulatory approvals that were conditions to closing. Harmony is one of New Jersey's original medical cannabis licensees with a highly valuable permit allowing ownership of three dispensaries; Illicit's acquisition followed a two-year, multiparty receivership action in the Bergen County Chancery Division imposed due to executive misconduct.
- Represented Patton Partners, LLC in connection with its 10-year, 6.01% permanent loan from Fannie Mae. The loan refinanced Patton's construction loan for a 42-unit Opportunity Zone project in Philadelphia; equity invested in the deal is entitled to OZ benefits and will not be subject to capital gains tax when sold after 10 years.
- Assisted general counsel of specialty mechanical engineering systems supplier in negotiating and executing a \$23.5 million engineering, procurement and construction agreement with Texas power-plant operator regarding upgrades to their electric generation plant.
- Represented Rocket Development Partners LLC in connection with a \$217.5 million construction project in Huntsville, Alabama (consisting of a \$100 million equity investment, \$100 million senior construction loan and \$15 million mezzanine loan) structured as an opportunity zone investment.
- Advised Linden Lane Capital in connection with its \$40 million opportunity zone investment into, and simultaneous purchase of, 1201-15 Callowhill Street in Philadelphia. The purchase consisted of an existing parking lot that will be adaptively reused into 210 market-rate apartments and ancillary parking for the residents. The equity investment came from four sources, which invested in \$12 million of common equity and \$29 million of preferred equity, all of which will be entitled to opportunity zone benefits.
- Represented BGFP Philadelphia LLC, a joint venture comprised of affiliates of BG Capital and Freezpak, in securing a \$42.5 million construction loan from Ocean First Bank and a \$30 million CPACE loan from Nuveen Green; the loans will facilitate the construction of a \$93 million, 172,000-square-foot, state-of-the-art cold storage warehouse in Philadelphia.
- Represented K2 Housing, a startup client of the firm, on closing their second development transaction to buy and adaptively reuse older hotels and motels in resort communities in order to

provide workforce housing. This transaction is a 104-room conversion of a Super 8 in Naples, Florida.

- Assisted Embrey Partners, LLC, in kicking off their \$55 million dollar opportunity zone fund equity raise that will be used to acquire and develop a four-story, approximate \$110 million mixed used project in Charlotte, North Carolina.
- Represented BG Capital, a large owner and developer of medical office and cold storage warehouse space, in the \$8 million buy-out of an existing partner, the pay-off of an historic loan from Alcovia Bank, the recapitalization of a joint venture with a new equity infusion of \$2.8 million and \$6 million from new investors, and the financing of the purchase of 3905 Ford Road in Philadelphia; the 115,000 SF building has been fully leased to a new medical user on a 10 year term.
- Represented BG Capital, a large owner and developer of medical office and cold storage warehouse space, in its \$10.6 million acquisition of 35 acres of land in Houston, Texas, which will be used to build two to suit cold storage warehouses for a tenant who has leased the buildings on a 20-year basis.
- Represented various subsidiaries of BG Capital, one of Philadelphia's leading real estate investment and development companies, in the \$77 million purchase and refinancing of the Constitutional Plaza medical office complex in Philadelphia in a joint venture with an affiliate of the Hampshire Companies, using funds from Hampshire and a Saudi Arabian sovereign wealth fund. An especially elaborate deal structure was necessary given that interest payments to a lender are not permitted under Sharia law.
- Represented Embrey Development, a large residential and multifamily developer, in the closing of an Opportunity Zone joint venture investment in San Antonio, Texas.
- Represented a real estate investment manager as buyer in connection with its acquisition of 50 percent of the membership interests in a seven-story residential/retail building and five-story parking garage valued at \$90 million.
- Assisted BG Capital, LLC in establishing Wildwood OZ Fund, LLC, a qualified opportunity zone fund (QOF) in which \$20 million in eligible capital gains were invested; the QOF will be used to create a qualified opportunity zone business and develop 74 units of workforce housing in Wildwood, New Jersey.
- Represented Patton Partners, LLC, in closing a construction loan, the proceeds of which will be used to purchase and repurpose a building to create 42 units of market rate housing. The joint venture is structured as a qualified opportunity zone business (QOZB).

- Represented ResinTech, a manufacturer of ion exchange resins for water and wastewater treatment, and ActionPak, an affiliated packaging company, in the \$118 million refinancing of their ion exchange resin manufacturing plant and packaging and distribution warehouse.
- Represented a family office client in establishing the Dove OZ, LLC, an opportunity zone fund created from an eight-figure capital gain. Dove OZ, LLC will develop 2020 at Providence, an \$88 million market rate, residential ground-up project in Huntsville, Alabama; when completed in Q3 2021, the 360-unit development will feature 20,000 square feet of retail and office space and a multi-level parking garage.
- Represented various subsidiaries of BG Capital, one of Philadelphia's leading real estate investment and development companies, in the \$50 million sale and refinancing of four separate properties in Philadelphia locally referred to as the Commonwealth Portfolio, to an affiliate of the Hampshire Companies.
- Represented Delaware Technology Park, Inc. (DTP) in connection with its development of a 100,000 square foot office and classroom tower on the Star Campus of the University of Delaware, part of which will be leased to the University for its new business school; the \$42 million capital stack included financing by Discover Bank, a New Markets Tax Credit allocation by Cinnaire Community Development Corporation, and a tax credit investment by U.S. Bank.
- Representing Tower at Halsey and William Urban Renewal Company LLC, developers of 250 units of market rate and affordable housing in Newark, New Jersey, serving as deal counsel, creating an Opportunity Zone fund, and managing \$175 million in ongoing financing, leasing, design, and development.
- Represented a subsidiary of Textile of Europe, Inc. in buying out its partner in the ownership and lease of 480 Mercer Street in West Windsor, New Jersey; the purchase culminated two years of negotiations and was facilitated by a \$6.5 million loan from Oceans Bank on the real estate and a \$6 million revolving line of credit.
- Represented 2120 East York LLC, the borrower/developer of 54 units of market rate housing in Philadelphia, in a transactional joint venture to create three separate, qualified opportunity zone funds, which in turn invested in a Qualified Opportunity Zone Business ("QOZB") where a lender to the transaction, PNC Bank, also invested equity in the QOZB.
- Representing PHL Next Stage Med and Republic Family of Properties in financing and equity fund raising in connection with the ground lease of a parcel of land from SEPTA and the design and building of a 125,000 square foot office and wet lab production facility for bio-technically engineered materials located in an Opportunity Zone.

- Represented ResinTech and ActionPak in a \$128 million transaction centered around the adaptive reuse of 27 acres of environmentally contaminated property in Camden, New Jersey. The site is being converted into the client's new global headquarters.
- Assisted Public Health Management Corporation (PHMC) in leasing 100,000 square feet of space at 4601 Market Street, an historic 300,000+ square foot building, and in structuring a joint venture investment for PHMC with Iron Stone Partners in the adaptive reuse of the remainder of the property, utilizing historic and new market tax credits to create a neighborhood medical center and office complex.
- Represented client in recapitalizing an existing joint venture investment in a shopping center, and simultaneously refinanced the purchase of the shopping center, valued at approximately \$85 million, while structuring the investment to enable South American investors to enter the investment in tax efficient manner under FIRPTA.
- Represented a Chilean multifamily family office in its \$92 million acquisition and financing of a multi-level, 350,000 square foot shopping mall in Maryland; transaction included a joint venture with a commercial real estate development and net lease company in Tennessee, as well as a real estate acquisition and associated bank financing.
- Represented the owner of a large apartment complex in its \$130 million CMBS and mezzanine refinancing of an existing multifamily property in Philadelphia, Pennsylvania.
- Representing a manufacturing client in utilizing a complex set of financing sources to design and build a state of the art 225,000 square foot manufacturing and office complex and a 125,000 square foot packaging and distribution facility in Camden, New Jersey using NJ Grow Credits, New Market Tax Credits, Construction and Mini Permanent Debt as well as Subordinated Debt which will create over 325 local and regional jobs.

### **Presentations & Teaching Experience**

- Annual Teaching Lecture to MBA and Law Students at Columbia University on Sustainability and the Law - 2023-2026

### **Selected Speaking Engagements**

- Featured Guest, "Climate, Law, and the Bottom Line," The Utility Room, with Mary Nitschke, April 14, 2026
- Speaker, "Ask The OZ Experts," OpportunityZones.com OZ Pitch Day, March 12, 2026
- Speaker, "Opportunity Zones 2.0: Nominating Census Tracts for Inclusion," Division of Small Business - State of Delaware Webinar, March 9, 2026

- Presenter, "New Census Data and Mapping Out OZ 2.0," Duane Morris Deals in the Land of OZ Webinar Series, February 25, 2026
- Speaker, "Career Paths in ESG: Building the Next Generation of Leaders," ESG & Decarbonizing Real Estate Winter, January 30, 2026
- Speaker, "Welcome Remarks and Keynote Speech with Brad Molotsky," ESG & Decarbonizing Real Estate Winter, January 29, 2026
- Speaker, "BPS: Preparing for Evolving Efficiency Regulations and Compliance Changes," ESG & Decarbonizing Real Estate Winter, January 29, 2026
- Speaker, "Opportunity Zone 2.1 – Will the Newly Amended Statute Make the Program More Beneficial to Redevelopment," New Jersey Institute of Continuing Legal Education, January 23, 2026
- Professor, "Real Estate Development - Sustainability and Resilience," Thomas Jefferson University, October 9, 2025
- Speaker, "Valuing the Whole: Regulatory Risks and Portfolio-Wide ESG Impacts hosted by ESG Committee," NCREIF, Webinar, August 13, 2025
- Speaker, "NCREIF Summer Webinar Series: Valuing the Whole: Regulatory Risks and Portfolio-Wide ESG Impacts hosted by ESG Committee," August 13, 2025
- Speaker, "Real Estate and Sustainability Under the OBBB," Duane Morris Sustainability and Risk Mitigation Webinar Series, August 6, 2025
- Speaker, "Energy Consumption Trends & Their Impact on Commercial Real Estate," Bisnow National Sustainability & Energy Conference, July 30, 2025
- Featured Guest, "How FMV Could Affect Your 2026 OZ Tax Bill," Opportunity Zones with Jimmy Atkinson Podcast, July 30, 2025
- Featured Guest, "Funding Sustainability: Beyond the Spreadsheet with Stephen Arrivello and Brad Molotsky," Beyond the Spreadsheet Podcast, June 18, 2025
- Featured Guest, "How State Regulations Are Reshaping CRE Energy Strategies," Omnidian Commercial, Podcast, June 2025
- Speaker, "Cannabis & Commercial Real Estate Conference," Mid Atlantic Real Estate Journal, April 24, 2025
- Speaker, "Tax Incentives for Energy Efficient Commercial Buildings," ULI Philadelphia Member Breakfast Series, April 22, 2025
- Speaker, "Navigating Extended Producer Responsibility: What's Changing and What You Need to Know," Innovation Research Interchange, Webinar, April 10, 2025
- Speaker, "Navigating Extended Producer Responsibility: What's Changing and What You Need to Know," IRI Podcast, April 2025

- Speaker, "Real Estate in 2025: Navigating the Future of Sustainable Development and Operations," Duane Morris LLP and Lexology, Webinar, March 18, 2025
- Speaker, "Energy and Environment: The Trump Challenge," United States Energy Association, Webinar, March 5, 2025
- Speaker, "Advancements and Strategies in Industrial, Office, Self-Storage & Retail," SNJ Commercial Real Estate Forecast State of the Market Conference, February 20, 2025
- Speaker, "November's Conversation with Brad Molotsky," Businesses Committed to South Jersey, November 22, 2024
- Speaker, "Market Update: Opportunities and Trends in the Retail Industry," New Jersey Retail Real Estate & Development Conference, November 21, 2024
- Speaker, "The Role of C-PACE Financing," Drexel University LeBow College of Business and the Philadelphia Energy Authority, October 29, 2024
- Speaker, "Opportunities in the Industrial Real Estate Market – State of the Industry," 10th Annual New Jersey Office & Industrial Commercial Real Estate Conference, October 30, 2024
- Speaker, "Navigating PFAS in Commercial Real Estate Transactions: Post-CERCLA Strategies," ALI CLE Webinar, October 2, 2024
- Speaker, "7th Annual Philadelphia Healthcare Medical Properties Conference," Mid Atlantic Real Estate Journal Conference, July 18, 2024
- Speaker, "NJ Apartment and Multifamily Market Overview," Mid-Atlantic Real Estate Journal – Multi Family Conference, June 18, 2024
- Speaker, "Modern Real Estate Transactions 2024 Property and Liability Insurance in Commercial Leases: Key Provisions and Coverage Issues," ALI CLE Webinar, June 18, 2024
- Speaker, "How Are You Preparing for the SEC's New Disclosure Obligations?" Duane Morris Sustainability and Risk Mitigation Webinar Series, May 8, 2024
- Moderator, "Acquisitions & Investments: Strategies for Navigating the Industrial Market," Philadelphia Industrial & Logistics Summit, April 23, 2024
- Speaker, "ESG – What is it and Why the Heck Should Real Estate Practitioners Care?" Columbia Law School Guest Lecturer, April 22, 2024
- Featured Guest, "Green Building Solutions: Bridging Corporate Responsibility & Commercial Real Estate with Brad Molotsky," Green to Gold Podcast, April 9, 2024
- Presenter, "Mainstreaming Cannabis: Real Estate and Valuation," Duane Morris Cannabis Webinar, April 25, 2024
- Moderator, "Building A Climate- & ESG Friendly Portfolio That Meets Investor Demands & Drives Returns," iGlobal Forum 25th Real Estate Private Equity Summit, March 26, 2024

- Speaker, "The Good, Bad, and Ugly of Ownership and Leasing in the Current Market," ALI CLE Modern Real Estate Transactions 2024, January 14, 2024
- Speaker, "A Conversation with Brad: Opportunity Zones, Climate Disclosures, C Pace and More," Businesses Committed to South Jersey, November 16, 2023
- Speaker, "Opportunity Zones and Working Capital Plans – What One Needs to Know in 24 and Beyond," Strafford Webinar, November 3, 2023
- Moderator, "Alternative Financing Solutions for Real Estate Deals," 9th Annual New Jersey Real Estate Capital Markets Conference, October 19, 2023
- Speaker, "What's Hot in Apartments - NJ," 9th Annual New Jersey Apartment and Multifamily Conference, September 21, 2023
- Speaker, "Quantifying ESG Risks and Opportunities in Environmental Due Diligence," Roux Webinar, September 13, 2023
- Speaker, "Property and Liability Insurance in Commercial Leases: Key Provisions and Coverage Issues," Strafford Webinar, September 7, 2023
- Speaker, "Real Estate Leases and Cannabis: Avoiding Regulatory and Legal Landmines," American Law Institute Continuing Legal Education Webinar, July 27, 2023
- Speaker, "Property and Liability Insurance in Commercial Leases," Strafford Webinar, September 7, 2023
- Speaker, "9th Annual Industrial Real Estate and Development Conference," Mid Atlantic Real Estate Journal, July 13, 2023
- Speaker, "SEC - Proposed Regulations Carbon Emissions Reporting," Greenly, June 14, 2023
- Speaker, "Achieving Robust ESG Reporting – Protecting Your Firm From Greenwashing, Audit Surprises, and Other Pitfalls," Practising Law Institute CLE, May 25, 2023
- Speaker, "Performance at Scale: Achieving Sustainability Goals Across Real Estate Portfolios," Green Building United Sustainability Symposium, May 24, 2023
- Moderator, "Negotiating CAM Provisions in Commercial Leases: Standard Inclusions, Capped CAM, Fixed Costs, and Gross Leases," Strafford Webinar, April 5, 2023
- Speaker, "Alternative Financing for Commercial Properties," Greater Philadelphia Association of Realtors, April 4, 2023
- Moderator, "The "Hot and Cold" in Today's Commercial Real Estate Market," Businesses Committed to South Jersey, April 21, 2023
- Speaker, "Wealth Development Strategies With Opportunity Zones," WealthChannel OZ Pitch Day, March 23, 2023
- Speaker, "Multilaw & HLB Virtual Real Estate Roundtable for Joint Thought Leadership Report," Webinar, April 4, 2023

- Speaker, "Senator Greenstein Talks PFAs with Brad," Tri-County Sustainability Webinar, February 2, 2023
- Moderator, "Understanding the Policy Landscape and the Alphabet Soup of ESG Reporting," Information Management Network's ESG and Decarbonizing Real Estate Forum, February 8, 2023
- Speaker, "Real Estate Leases and Cannabis: Avoiding Regulatory and Legal Landmines," American American Law Institute CLE, January 24, 2023
- Moderator, "Renewable Energy Usage in 2022 and Beyond," Duane Morris Environmental, Social and Governance (ESG) Webinar Series 2022, November 30, 2022
- Moderator, "Energy Efficiency, ESG and Buildings - Achieving, Measuring, Verifying and Sustaining It," Duane Morris Environmental, Social and Governance (ESG) Webinar Series 2022, October 26, 2022
- Speaker, "Family Office and High Net Worth Investors and Opportunity Zones," Arizona Opportunity Zone Expo, October 3, 2022
- Speaker, "The 101 of Opportunity Zones," Opal OZ Conference, Charleston, South Carolina, September 21, 2022
- Moderator, "The State of the NJ Markets in Commercial Real Estate," Panel for the Risk Managers Association of New Jersey, September 8, 2022
- Speaker, "Beyond the Bottom Line: How Companies are Integrating ESG," September 7, 2022
- Moderator, "Update on SEC Proposed Rules and Governmental Programs," Duane Morris Environmental, Social and Governance (ESG) Webinar Series 2022, August 24, 2022
- Moderator, "The Scope of Greenhouse Emissions in Real Estate," Duane Morris Environmental, Social and Governance (ESG) Webinar Series 2022, July 27, 2022
- Speaker, "Real Estate - What's Happening Now Tee Off with Insights from the Experts in South Jersey," Business Committed to South Jersey, Topgolf Mount Laurel, June 16, 2022
- Speaker, "Commercial Real Estate Development: How ESG is Driving Industry Trends Today," American Law Institute Continuing Legal Education, Webinar, May 26, 2022
- Moderator, "Measuring and Analyzing the Impacts of ESG," Duane Morris Environmental, Social and Governance (ESG) Webinar Series 2022, May 25, 2022
- Moderator, "Proposed SEC Rules on Climate-Related Disclosures for Investors," Duane Morris Environmental, Social and Governance (ESG) Webinar Series 2022, April 27, 2022
- Moderator, "Multifamily for 2022 - What is Coming Down the Pike," 5th Annual Commercial Real Estate Forecast Conference, Philadelphia, April 6, 2022
- Speaker, "Negotiating CAM Provisions in Commercial Leases: Standard Inclusions, Capped CAM, Fixed Costs, and Gross Leases," Strafford Webinar, March 3, 2022

- Moderator, "Investor Relations and the Shareholders' View," Duane Morris Environmental, Social and Governance (ESG) Webinar Series 2022, February 23, 2022
- Speaker, "Property and Liability Insurance in Commercial Leases: Key Provisions and Coverage Issue," Strafford Webinar, February 17, 2022
- Moderator, "Environmental, Social, Governance Trends in ESG: A Look Forward Into 2022," Duane Morris Environmental, Social and Governance (ESG) Webinar Series, January 26, 2022
- Speaker, "Property and Liability Insurance in Commercial Leases: Key Provisions and Coverage Issues," Strafford Webinar, February 17, 2022
- Speaker, Opportunity Zone Session, Securing OZ Funds for Real Estate Development, New Jersey Redevelopment Authority Webinar, November 10, 2021
- Speaker, "Opportunity Zones: The Whys and What fors – Deferring, Reducing and Eliminating Capital Gains in Real Estate (and Business) Transactions," ICSC+U.S. LAW, San Francisco, November 4, 2021
- Panelist, "ESG, Social Impact & Sustainability: A Global Responsibility AND a Business Opportunity for Law Firms," Multilaw Virtual Annual Global Meeting, Webinar, October 22, 2021
- Moderator, "Consumer Products and Supply Chains – What Should I Be Aware of?" Duane Morris Environmental, Social and Governance (ESG) Webinar Series, September 29, 2021
- Speaker, "What to Do Once Things Have Gone Wrong," ALI-ABA Negotiating Commercial Leases Two-Day Event, September 24, 2021
- Speaker, "Overview of the Commercial Real Estate Market," ALI-ABA Negotiating Commercial Leases Two-Day Event, September 23, 2021
- Panelist, "Underwriting Medical Uses into Retail or Mixed Use Environments," ICSC Webinar, September 21, 2021
- Speaker, "What to Focus on at Year-End and Beyond," Duane Morris Doing Deals in the Land of OZ Webinar Series, September 21, 2021
- Speaker, "Qualified Opportunity Zones Revisited: Tax Incentives for Commercial Real Estate and Other Investment," Strafford Webinar, September 13, 2021
- Moderator, "Measuring and Monitoring ESG," Duane Morris Environmental, Social and Governance (ESG) Webinar Series, July 28, 2021
- Speaker, "OZ Project Comparison Across Cities and States--Where Is It Best to Invest?" 2021 Opportunity Zone Expo, Denver, July 15, 2021
- Speaker, "SPACs & Later Stage Deals in Built Tech," BuiltWorlds Venture Call, June 15, 2021
- Moderator, "An Investor's View of OZ: What Works? What Are the Pitfalls?" Duane Morris Doing Deals in the Land of OZ Webinar Series, June 9, 2021

- Moderator, "Engaged, Impactful and Socially Responsible Investment Strategies – The How, The Where and The Why," Duane Morris Environmental, Social and Governance (ESG) Webinar Series, May 26, 2021
- Moderator, "The \$2.3 Trillion Biden Infrastructure Plan: What's Real, What's Merely Ambitious and What's Likely to Happen," Duane Morris and Deloitte Webinar Series, May 19, 2021
- Speaker, "Allocating Risk in Real Estate Leases: Contractual Indemnities, Additional Insured Endorsements, Subrogation Waivers," Strafford, Webinar, May 13, 2021
- Moderator, "The Growing Green Bonds Market," Duane Morris Environmental, Social and Governance (ESG) Webinar Series, April 30, 2021
- Speaker, "Local Law 97 in New York City: Energy Conservation Requirements That Open Opportunities," Duane Morris LLP, Webinar, April 20, 2021
- Moderator, "The Continued Evolution of High Performance Buildings and ESG," Duane Morris Environmental, Social and Governance (ESG) Webinar Series, March 24, 2021
- Speaker, "Negotiating a Financeable Power Purchase Agreement for Renewable Energy," CARILEC, Webinar, March 16-17, 2021
- Presenter, "Lessons Learned from Recent Headlines and Court Rulings on Contract Cases Across Industries," COVID-19: Navigating Forward Webinar Series, Duane Morris LLP, March 11, 2021
- Speaker, "Urban Health & Wellness Real Estate," TPP Capital Holdings, Webinar, March 11, 2021
- Speaker, "Urban Agriculture and Food," TPP Capital Holdings, Webinar, March 11, 2021
- Moderator, "Three Years in the Zone... What's the Game Plan Now?" Duane Morris Doing Deals in the Land of OZ Webinar Series, March 10, 2021
- Speaker, "Urban Health & Wellness Real Estate," TPP Capital Holdings, Webinar, March 3, 2021
- Speaker, "Urban Agriculture and Food," TPP Capital Holdings, Webinar, February 25, 2021
- Moderator, "What It Is, What It Means for Business and Why It Should Matter to You," Duane Morris Environmental, Social and Governance (ESG) Webinar Series, February 24, 2021
- Host, "Doing Deals in the Opportunity Zone", Duane Morris LLP, Webinar, December 12, 2020
- Presenter, "COVID-19: From Sea to Shining Sea: A Quick Update of U.S. and International COVID-Related Restrictions," Duane Morris LLP, Webinar, December 11, 2020
- Moderator, "Leveraging OZ Tax Incentives - Combining OZ Benefits with City and State Programs," Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, December 9, 2020
- Moderator, "Deals Closed Thus Far and Deals Closing in Q4," Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, November 11, 2020

- Moderator, "The Impact of Opportunity Zones Today: The Impact on Changing Communities," Opal Impact Investment Panel, Webinar, November 10, 2020
- Panelist, "Getting A ROI While Making A Difference: What Role Does Social Impact Investing Play In Opportunity Zones?" 2020 Fall Virtual Opportunity Zone Expo, Webinar, November 13, 2020
- Speaker, "A Guide for International Construction Companies to Dispute Resolution in Egypt," HKA, Webinar, November 3, 2020
- Speaker, "12th Annual North American Infrastructure Leadership Forum," CG/LA Infrastructure, Webinar, October 28, 2020
- Host, "Opportunity Zones," North American Infrastructure Conference, Webinar, October 25, 2020
- Moderator, "Fall 2020 Update: Can Multifamily Investments Help Pave a Socially Impactful Yellow Brick Road?" Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, October 14, 2020
- Moderator, "How the Pandemic Has Affected Your Deals," Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, September 2, 2020
- Presenter, "Cannabis 306: Real Estate Investment in the Cannabis Industry," Duane Morris Cannabis Webinar Series, August 20, 2020
- Moderator, "Lessons Learned from GPs and LPs," Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, August 5, 2020
- Panelist, "Real Estate and Funding Market Environments," 2020: A Space Planning Odyssey, A Rooftops Project Virtual Program, August 1, 2020
- Moderator, "Deals in Process – Emerging from the COVID-19 Shutdown," Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, July 1, 2020
- Moderator, "Closed Deals and Deals in Process," Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, June 10, 2020
- Speaker, "Force Majeure & Real Estate: Can You Force Me Out?" New York State Bar Association, Webinar, June 9, 2020
- Moderator, "Issues for Medical Facilities and Practices," Doing Deals in the COVID-19 Era Webinar Series, May 29, 2020
- Speaker, "Opportunity Zone Deals Still Moving Forward Despite Coronavirus Pandemic," Mapable USA, Podcast, May 18, 2020
- Moderator, "Force Majeure & Real Estate: Can You Force Me Out?" Doing Deals in the COVID-19 Era, Duane Morris LLP, Webinar, May 15, 2020
- Moderator, "How Deals Are Going - Lending and Construction Loans in the COVID-19 Era" Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, May 6, 2020

- Moderator, "The CARES Act's Tax Implications for Real Estate," Doing Deals in the COVID-19 Era, Duane Morris LLP, Webinar, April 24, 2020
- Speaker, "Making Money from Opportunity Zones Law," Rossdale CLE, April 22, 2020
- Moderator, "Construction Questions, Issues and Practical Solutions," Doing Deals in the COVID-19 Era, Duane Morris LLP, Webinar, April 17, 2020
- Moderator, "Landlord/Tenant Issues and Practical Solutions," Doing Deals in the COVID-19 Era, Duane Morris LLP, Webinar, April 10, 2020
- Moderator, "Doing Deals in the COVID-19 Era Practical Considerations for Electronic Signatures and Remote Notarization," Duane Morris Webinar, April 3, 2020
- Moderator, "Doing Deals in the Land of OZ: Opportunity Zones and Social Impact Investing - Myth or Reality?" Duane Morris LLP, Webinar, April 1, 2020
- Speaker, "22nd Annual Advanced Commercial Leasing Institute," Georgetown Law CLE, Washington D.C., April 1, 2020
- Speaker, "New Jersey Future's Annual Redevelopment Forum 2020," Ignite Redevelopment, New Brunswick, NJ, March 6, 2020
- Panelist, "Qualified Opportunity Zones: Making Sense of the Final Regulations & Lessons Learned," American College of Real Estate Lawyers, Webinar, March 5, 2020
- Moderator, "Where Are the Deals and Why Have You Deployed Capital?" Doing Deals in the Land of OZ, Duane Morris LLP, Webinar, March 4, 2020
- Speaker, "Investment Funds and Opportunity Zones – the Ins and Outs of OZs," Strafford, Webinar, February 13, 2020
- Moderator, "Doing Deals in the Land of OZ: OZ Funds – Trials and Tribulations: How They Are Now Deploying Capital and Where," Duane Morris LLP, Webinar, February 5, 2020
- Interviewed, "New Perspectives," RadioVision Network TV, January 21, 2020
- Interviewed, "Brad Molotsky - Duane Morris," Blue Collar Yields, Podcast, January 21, 2020
- Speaker, "National Macroeconomic Outlook and Implications for the Student Housing Market," IMN Student Housing 360, Dana Point, California, January 16, 2020
- Speaker, "Opportunity Zones and Student Housing," IMN Student Housing 360, Dana Point, California, January 16, 2020
- Speaker, "Investment Funds for Opportunity Zones," Strafford, Webinar, February 13, 2020
- Moderator, "Doing Deals in the Land of OZ: The Final Regulations and What They Mean for Your Deal," Duane Morris LLP, Webinar, January 15, 2020
- Speaker, "4th Annual Philadelphia Apartment Multifamily Conference," Mid Atlantic Real Estate Journal, Philadelphia, December 18, 2019
- Moderator, "Philly 2020 Forecast," Bisnow, Philadelphia, December 5, 2019

- Interviewed, "Opportunity Zone Podcast," Guidepoint, November 26, 2019
- Speaker, "Opportunity Zone Panel," NAI Miami Convention, US Virgin Islands, November 22, 2019
- Speaker, "ESG and Opportunity Zones," OZ Miami Summit, Miami, Florida, November 21, 2019
- Speaker, "Current Trends in Real Estate," 6th Annual NAI Florida & Caribbean Conference, Intercontinental Miami, Miami, Florida, November 14-15, 2019
- Speaker, "Qualified Opportunity Zones," Baratz & Associates Seminar, November 14, 2019
- Speaker, "The Future of Opportunity Zones: West Coast Real Estate Conference," Information Management Network, Los Angeles, November 12, 2019
- Panelist, "Opportunity Zone Roundtable," Duane Morris LLP, Miami, October 28, 2019
- Speaker, "37th Annual Autism Conference," Autism New Jersey, Harrah's Waterfront Conference Center, Atlantic City, NJ, October 17, 2019
- Speaker, "South Carolina Opportunity Zone Summit," Greenville Convention Center, Greenville, North Carolina, October 10, 2019
- Speaker, "Marsh 2019 Global Real Estate & Hospitality Conference," Four Seasons Hotel, Chicago, October 2, 2019
- Panelist, "The Impact of Opportunity Zones: Changing Communities," Impact Investing Forum, New York City, September 23, 2019
- Speaker, "Education Session: Opportunity Zones — What You Need to Know," CORFAC International Fall Summit, Philadelphia, September 20, 2019
- Speaker, "Investing in Operating Businesses," IMN Opportunity Zones Forum, Chicago, September 19, 2019
- Presenter, "Opportunity Zones," Guidepoint Global Advisors, September 12, 2019
- Speaker, "The Emerald City & The Road to OZ," PA/NJ/DE Conference & Deal Making, Pennsylvania Convention Center, September 11, 2019
- Interviewed, "The CRE News Hour," State Broadcast News, August 16, 2019
- Speaker, "Opportunity Zones: All There Is To Know and More," BCSJ Luncheon, Pennsauken Country Club, Pennsauken, New Jersey, June 21, 2019
- Speaker, "Cleaner and Greener – Responsible Procurement," Green Sports Alliance Event, Philadelphia, June 18-20
- Speaker, "New and Growing Topics: Opportunity Zones and Cannabis Facilities" and "Ethics Potpourri: Conflicts, Waivers, In-House Counsel Conundrums, and More," Commercial Real Estate Leases 2019, Boston and Webinar, June 14, 2019
- Speaker, "Opportunity Zones: Limited Access to Unlimited Investing Potential," Philly Real Estate Week, June 6, 2019

- Speaker, "Opportunity Zones - a Market Update," Counselors of Real Estate Spring Meeting, Villanova, Pennsylvania, May 22, 2019
- Panelist, Green Building United Sustainability Symposium, Philadelphia, May 3, 2019
- Speaker, "Opportunity Zones and Real Estate," Counselor of Real Estate Conference, Chicago, April 29, 2019
- Speaker, "Opportunity Zones in Delaware," City of Milford, Delaware, April 8, 2019
- Keynote Speaker, "New Jersey Opportunity Zones and Impacting on Wildwood Businesses and the Shore," Wildwood Chamber of Commerce, Wildwood, New Jersey, March 26, 2019
- Moderator, "Opportunities of Opportunity Zones with Dean Adler", Bisnow — Philadelphia Opportunity Zones and Capital Markets Event, March 27, 2019
- Panelist, "The Federal Opportunity Zone Program in Real Time: Leveraging This Tax Incentive Now," Baltimore, March 25, 2019
- Panelist, "New Jersey's Future Tax Incentives," Sound Off for South Jersey Policy Conference, Atlantic City, New Jersey, March 21-22, 2019
- Speaker, "Opportunity Zones and Your Clients Personal High Net Worth Strategies," BNY Mellon Senior Management Meeting, March 21, 2019
- Panelist, Greater Philadelphia Real Estate Summit, Philadelphia, March 5, 2019
- Speaker, "Real Estate: A Year in Review," Duane Morris, Philadelphia, February 26, 2019
- Speaker, "Opportunity Zones: The Who, What, Where, When and Why," Alloy Silverstein, Mt. Laurel, NJ, February 26, 2019
- Speaker, "Acrelive! Qualified Opportunity Zones: The Latest Ins, Outs and Updates," American College of Real Estate Lawyers Live Event, January 24, 2019
- Speaker, "Investing in Opportunity Zones: What Do I Need to Know?" Philadelphia Business Journal event: What the Opportunity Zones Mean for Philadelphia: A Conversation with the IRS, December 4, 2018
- Speaker, "21st Century New Deal? A Discussion of Qualified Opportunity Zones," KPMG's Investment Management and Funds Symposium, King of Prussia, Pennsylvania November 29, 2018
- Speaker, "The Federal Opportunity Zone Program in Real Time: Leveraging This Tax Incentive Now," Duane Morris Roundtable Breakfast, Washington, D.C., November 28, 2018
- Speaker, "Fireside Chat: Introducing Opportunity Zones," 8th Annual Philadelphia Industrial & Logistics, Philadelphia, October 30, 2018
- Panelist, "Turning Toxic Liabilities into Community Assets," FWi, Land Dimensions, Rutgers University, Deptford, New Jersey, October 22, 2018

- Speaker, "The Federal Opportunity Zone Program in Real Time: Leveraging This Tax Incentive Now," Duane Morris Miami Roundtable Luncheon, Miami, October 10, 2018
- Speaker, "Opportunity Knocks: Benefits of Federal Opportunity Zones for Real Estate Transactions and Investments," ALI CLE Course, Webcast | Telephone Seminar, September 21, 2018
- Speaker, "The Federal Opportunity Zone Program in Real Time: Doing Opportunity Fund Deals Now," Duane Morris LLP, Philadelphia, September 20, 2018
- Moderator, "Update on the Regional Economy and Hot Topics Impacting Your Real Estate," Duane Morris Real Estate Roundtable, Philadelphia, September 13, 2018
- Interviewed, "Nasdaq Spotlight: Duane Morris w/Global REITs Summit," September 4, 2018
- Panelist, "The New WELL Building Standards: Is This the New Requirement or Just a Fad?" American College of Real Estate Lawyers, ACRELive Telephone Conference, August 21, 2018
- Moderator, "Federal Opportunity Zones and the Potential for Affordable Housing," New Gravity Housing Conference, Philadelphia, August 2018
- Moderator, "Energy Efficiency and Qualified Application Plan Scoring Systems for Affordable Housing," New Gravity Housing Conference, Philadelphia, August 2018
- Speaker, "Emerging Issues in Cannabis, Medical Office and Green Office Building Leasing," ALI/ABA, Webinar, May 31, 2018
- Presenter, "Emerging Issues in Commercial Leasing: Cannabis Facilities, Medical Office, and High Performance Buildings," ALI/ABA, Webinar, May 23, 2018
- Panelist, "Investor Interest in Key Issues in Sustainability and SDG (The World Sustainability Development Goals) and GRESB," Global Real Estate Sustainability Benchmark Conference, Washington, D.C., May 14-15, 2018
- Presenter, "The Impact of Energy Disclosure Mandates on Commercial Real Estate," Stafford Webinar, May 10, 2018
- Panelist, "Tenant Engagement and Energy Disclosure Mandates in the Sustainability Space," Green Building United 8th Annual Sustainability Symposium, May 3, 2018
- Speaker, "Don't Let Smoke Get in Your Eyes! Issues and Risks in the Cannabis Space," Advanced Commercial Leasing Institute, April 12, 2018
- Speaker, "'WELL' Development: The New LEED," Orlando ACREL 2018 Spring Meeting, Orlando, March 23, 2018
- Presenter, "Cannabis 103: Real Estate-Practical Considerations for Owners, Operators and Investors in Cannabis Real Property," The Duane Morris Cannabis Webinar Series, March 20, 2018 (video playback)

- Facilitator, "Transport & Communications," Rebuild, Rethink, Resilience: Lessons for Economic and Security Partnerships after the 2017 Hurricane Season, Washington, D.C., March 5, 2018
- Speaker, "Commercial Real Estate Leases 2018," ALI/ABA, Austin, Texas, February 8-9, 2018
- Panelist, "Pot, Politics, and Planning," 2018 Annual American Planning Association Conference, New Brunswick, NJ, January 26, 2018
- Speaker, "Property and Liability Insurance in Commercial Leases: Key Provisions and Coverage Issues," Strafford, December 6, 2017
- Panelist, "Building Energy Disclosure: Policy Trends and Market Impacts," NYU School of Law, New York, November 13, 2017
- Guest on Wharton Radio's "Knowledge @Wharton," September 28, 2017
- Speaker, "Using Real-time Digitized Information to Manage the Future of Infrastructures and City Services - How Using Big Data About Sustainable Best Practice Can Lead to Better City Planning and Use of Resources," Wharton IGEL & SUEZ Conference, Philadelphia, September 27, 2017
- Speaker, "Affordable Housing: An Oxymoron or Realistic Expectation," New Gravity Housing Conference, Philadelphia, August 3, 2017
- Speaker, "Commercial Real Estate Leases 2017," ALI CLE, Chicago IL, May 15-16, 2017
- Speaker, "Trump L'oeil, a Verdict on the Administration's Climate Stance," DVGBC 7th Annual Sustainability Symposium, Philadelphia PA, May 5, 2017
- Speaker, "High Performing Buildings and Sustainability within the Built Environment," Wharton 5 Day Executive MBA, April 14, 2017
- Panelist, "Navigating The Industry's Programs," NYU 6th Annual Conference on Sustainable Real Estate, New York, February 23, 2017
- Speaker, "Return of the REITs: A Roadmap to Identifying and Managing Highly Effective REITs in Today's Market," iGlobal REIT Summit, New York, February 8, 2017

### Publications

- Contributor, Duane Morris Sustainability, Resiliency and Risk Mitigation Blog
- Contributor, Duane Morris Cannabis Industry Blog
- Contributor, Duane Morris Project Development/Infrastructure/P3 Blog
- Author, "Opportunity Zones 2.0 – Live From The Land Of OZ," Mondaq, March 4, 2026
- Author, "Data Bytes – Deals And Happenings In The Data Center Space," Mondaq, March 2, 2026
- Author, "Opportunity Zones 2.0 - Live from the Land of OZ," Lexology, February 24, 2026
- Author, New York Passes Climate Disclosure Law - 2nd in the US, Lexology, February 21, 2026

- Author, "Data Centers – NJ Bill A-7961R Directed at Large Electricity Consumers," Duane Morris Blog, February 16, 2026
- Author, "Data Centers - Virginia Bill SB 253 Directed at Large Electricity Users," Lexology, February 11, 2026
- Author, "Data Centers – Virginia Bill SB 253 Directed at Large Electricity Users," Duane Morris Project Development/Infrastructure/P3 blog, February 11, 2026
- Quoted, "Attorneys Tackle Office Conversion Puzzle Across The Country," Law360, February 11, 2026
- Quoted, "Rescheduling Won't Ease Headaches For Cannabis Landlords," Law360 Tax Authority, January 14, 2026
- Author, "Data Bytes – Deals and Happenings in the Data Center Marketplace," Duane Morris Project Development/Infrastructure/P3 blog, January 9, 2026
- Author, "OZs and 2026 Planning – the Now and Future for OZs!" Duane Morris Opportunity Zones – Insights From the Land of OZ Blog, December 31, 2025
- Author, "NJ Legislature Passes “Protecting Against Forever Chemicals Act”," Duane Morris Energy and Environmental Blog, December 31, 2025
- Author, "Data Centers - Take Aways from Episode 1 of our What's Watt Series," Duane Morris Energy and Environmental Blog, December 3, 2025
- Author, "9th Circuit Issued Preliminary Injunction Delaying Enforcement of California's SB 261 Climate Based Risk Disclosure Law," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, November 22, 2025
- Quoted, "New Tax Law Makes Opportunity Zone Fund Program Permanent," FundFire, July 9, 2025
- Author, "Opportunity Zones – Senate Version 2 of the Big Beautiful Bill Version Passes and Is Signed Into Law by the President – Contains a Permanent OZ Program," Opportunity Zones - Insights From the Land of Oz Blog, July 7, 2025
- Author, "A Permanent Opportunity Zone Program Clears the Senate as Part of the Big Beautiful Bill Passage Earlier Today, now Back to the House for Reconciliation!" Opportunity Zones - Insights From the Land of Oz Blog, July 2, 2025
- Author, "Adaptive Reuse – a Passing Fad or a Newly Emerging Asset Class to be Reckoned With?" Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, June 3, 2025
- Author, "Department of Energy Terminates \$3.7 Billion of Clean Energy and Decarbonization Grants," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, June 3, 2025

- Author, "A "One, Big Beautiful" Tax Bill is released — Its Implications for the OZ Program – A Longer Yellow Brick Road!" Duane Morris Opportunity Zones – Insights From the Land of OZ Blog, May 13, 2025
- Author, "EPA Terminates Billions of Dollars of Climate Grants, Including Social Justice Grants Under the IRA," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, May 2, 2025
- Author, "New Executive Order on Showerheads – Better Water Pressure or Less So?" Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, April 16, 2025
- Author, "April 8, 2025 Executive Order issued by the White House on Climate Change – "Protecting American Energy From State Overreach"," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, April 15, 2025
- Speaker, "Assessing Market Dynamics: Leasing Activity, Pricing and Tenants' Needs," Bisnow Philadelphia, April 10, 2025
- Quoted, "IRA Credits and Energy Demand Continue to Drive Renewables Investments," Utility Dive, March 13, 2025
- Quoted, "Renewables Will Best Fossil Fuels Over Time Despite Trump's Efforts," Forbes, March 6, 2025
- Author, "Energy – Sources and Uses of Energy in the United States – A 101 Overview," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, February 25, 2025
- Author, "New Jersey – What the Future Holds for Commercial Real Estate in Southern New Jersey," Duane Morris Project Development/Infrastructure/P3 Blog, February 24, 2025
- Author, "Illinois Introduces HB 3673 – The Climate Corporate Data Accountability Act – Joining California, Colorado, New Jersey and New York in Requiring Scope 1, 2 and 3 Reporting if Passed" Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, February 22, 2025
- Author, "Tennessee House introduces HB 716 – Climate Resiliency Fund Act," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, February 22, 2025
- Author, "New Jersey Introduces S4117 – The Climate Corporate Data Accountability Act – Joining California, Colorado and New York in Requiring Scope 1, 2 and 3 Reporting if Passed," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, February 20, 2025
- Author, "New York Senate Proposes Climate Corporate Data Accountability Act – SB 3456; Companion Bill to NY Assembly Bill A4282," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, February 17, 2025
- Author, "Insurance and Risk Mitigation in a Changing Climate -Commercial Real Estate," Sustainability, Resiliency and Risk Mitigation Blog, February 15, 2025
- Author, "EPA Seeks a 60-day Stay of PFAS in Drinking Water Case," Duane Morris PFAS Blog, February 14, 2025

- Author, "New York "Polluter Pays" Law Under Attack," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, February 7, 2025
- Author, "New York Passes Second in the Nation "Polluter Pays" Superfund Type Law – \$75B Fund to be Created for Infrastructure Projects by Attempting to Hold Fossil Fuel Companies Strictly Liable for Past Actions," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, December 27, 2024
- Author, "Clean Energy Investment Tax Credit Final Regulations Issued by Treasury," Duane Morris Energy and Environmental Blog, December 6, 2024
- Author, "New Jersey Approves C-PACE Financing for Commercial Projects," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, October 7, 2024
- Author, "Massachusetts Legislature Passes PFAS Elimination Requirement for Fire Fighting Personal Protective Equipment," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, August 7, 2024
- Author, "\$2.2B in Resiliency Grants Awarded to Upgrade the US Electric Grid – DOE," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, August 6, 2024
- Author, "\$4.3B in Climate Pollution Reduction Grants Allocated by the EPA to 25 Applicants in 30 States," Lexology, July 24, 2024
- Author, "Vermont Passes the First of Its Kind Climate Superfund Cost Recovery Program – Polluters to be Held Strict Liability," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, July 2, 2024
- Author, "PFAS - Maryland Continues to Legislate Solutions to its PFAS Concerns - Playgrounds Now Covered!" Lexology, May 28, 2024
- Author, "Connecticut Ban on PFAS in Fire Fighting Foam and Food Packaging in Real Time," Lexology, May 23, 2024
- Author, "Publication of New EPA Rule Designating PFOA and PFOS as CERCLA Hazardous Substances Starts the Clock for Potential Challenges," Duane Morris Alert, May 8, 2024
- Author, "Sustainable Aviation Fuel (SAF) Tax Credits – New Treasury and IRS Guidance Announced –," Duane Morris Sustainability, Resiliency and Risk Mitigation Blog, May 6, 2024, Republished by Mondaq Business Briefing, May 12, 2024
- Co-author, "SEC Issues Final Rules on Disclosing Climate Risk," Duane Morris Alert, April 17, 2024
- Author, "EPA Takes Another Step Toward Regulation of PFAS Air Emissions," Lexology, February 5, 2024
- Author, "EPA Final Reporting Rule Requires PFAS Data Since 2011," Lexology, October 12, 2023

- Co-author, "EPA Final Reporting Rule Requires PFAS Data Since 2011," Duane Morris Alert, October 11, 2023
- Author, "New ASHRAE Standard 241 For Indoor Air Quality – Increasing Exterior Fresh Air Or Purifying Existing Indoor Air!," Mondaq, September 25, 2023
- Author, "HUD – Over \$4B In Lending Capacity And \$840M In Grant Funds Under Its Green And Resilient Retrofit Program," Mondaq, August 25, 2023
- Quoted, "Class Action Lawsuits Target Corporations' ESG Promotion Strategies, Claim 'Greenwashing'," Northern California Record, June 30, 2023
- Co-author, "Federal Court Bars Job Applicant and Employee Lawsuits For Recreational Marijuana-Based Adverse Action in New Jersey, But Calls For Legislative Action," May 31, 2023
- Author, "United States: The General Services Administration And The National Deep Energy Retrofit Program – Electrification Of Over 41 Buildings – \$300M Of Investment Value!" Mondaq, May 29, 2023
- Author, "Plastic Bag Bans -- Do They Work?" Lexology, April 27, 2023
- Author, "EPA Looking to Expand PFAS Substances Regulated Under Superfund," Lexology, April 17, 2023
- Author, "NJ Legislature Passes Flood Warning Requirements for Leases and the Sales of Real Property – Applies to both Commercial and Residential Property," Lexology, April 14, 2023
- Author, "5th Circuit Court of Appeals – Dismissal and Vacation of Lower Court Ruling – the Social Cost of Greenhouse Gas is Back in Action," Lexology, April 7, 2023
- Co-author, "ESG and The Growing Interplay with Class Action Lawsuits," Lexology, April 5, 2023
- Co-author, "EPA Seeks Input on PFAS Enforcement Discretion Policy," Duane Morris Alert, March 28, 2023
- Co-author, "Proposed EPA Rule Sets PFAS Limits for Public Drinking Water," Duane Morris Alert, March 15, 2023
- Author, "PFAS – Pennsylvania DEP Adopts new limits on 2 PFAS Chemicals – Required Testing, Reporting and Treatment," Duane Morris Products Liability Blog, January 15, 2023
- Author, "PFAS – Request for Public Comment on Data Collection Regarding "Human Health Effects of Drinking Water Exposures to Per-and Polyfluoroalkyl Substances: A Multi-Site Cross Sectional Study," Duane Morris Products Liability Blog, January 11, 2023
- Author, "NJ Cannabis – 3Q 2022 Adult Use Sales Numbers Continue to Blaze," Duane Morris Cannabis Blog, December 19, 2022
- Co-author, "ESG at a Tipping Point for Real Estate: Background, Recent Developments, and ESG Trends and Opportunities," The Practical Real Estate Lawyer, November 2022

- Co-author, "ESG at a Tipping Point for Real Estate: Background, Recent Developments, and ESG Trends and Opportunities," American Law Institute Continuing Legal Education, November 2022
- Quoted, "Data Center Demand Soars Amid Historically High Preleasing," GlobeSt.com, August 30, 2022
- Quoted, "Data Center Investors Seek New Paths to Capital Deployment," GlobeSt.com, April 12, 2022
- Author, "ESG - NJ Single Use Plastic Ban Becomes Effective as of November 4, 2021," Lexology, October 30, 2021
- Author, "ESG - NJ BPU awards 165 MW of Community Solar in Yr 2 of Pilot Program," Lexology, October 29, 2021
- Quoted, "Companies Are Adding Emissions Labels to Their Products, Is This Helpful or the Latest Example of Greenwashing?" The Fashion Law, April 22, 2021
- Co-author, "CDC Updates Interim COVID-19 Vaccine Allocation Recommendations," Duane Morris Alert, December 23, 2020
- Quoted, "ANALYSIS-U.S. Supreme Court's Rightward Move Could Benefit Oil and Gas Interests," Reuters, October 22, 2020
- Quoted, "How the Election is Driving Investors to Philadelphia's 'Opportunity Zones'," WHYY, October 21, 2020
- Author, "The IRS Adds Additional Forms That Can Be Signed Electronically On Or Before 12-31-2020 In Connection With The Pandemic," Mondaq, September 17, 2020
- Co-author, "No More Than 10 Can Attend: Texas Executive Order Effectively Halts Public Foreclosure Sales," Duane Morris Alert, September 11, 2020
- Author, "Federal GSA prioritizes Opportunity Zones for Owned and Leased Assets - Wow!," Lexology, August 26, 2020
- Co-author, "New Jersey Announces Required Safety Protocols for Reopening Businesses," Duane Morris Alert, June 5, 2020
- Co-author, "New York City Enacts Commercial Tenant Protections for Those Impacted by COVID-19," Duane Morris Alert, June 1, 2020
- Quoted, "Zoom, social media and free rent tapped to lease up apartments amid Covid-19," Philadelphia Business Journal, May 26, 2020
- Co-author, "Pennsylvania's Data-Driven COVID-19 Reopening Plan Begins with Counties in Yellow Phase," Duane Morris Alert, May 8, 2020
- Co-author, "Economic Programs Available to Illinois Workers and Businesses in the COVID-19 Crisis," Duane Morris Alert, April 24, 2020

- Author, "United States: COVID-19: Update To Various State Construction Closure Orders Continued Shifting Sands As States Refine And Modify Closure Orders And Essential Business Definitions," Mondaq, April 23, 2020
- Co-author, "Pennsylvania Extends Stay-at-Home Order Until May 8, but Eases Some Restrictions," Duane Morris Alert, April 20, 2020
- Co-author, "Overview of Federal and State COVID-19 Relief Programs for New York," Duane Morris Alert, April 20, 2020
- Author, "OZ Update - New Treasury Clarifications; IRS Extended Filing Deadlines and All 50 States Declared Disaster Areas," Lexology, April 17, 2020
- Author, "OZ Update – New Treasury Clarifications; IRS Extended Filing Deadlines and All 50 States Declared Disaster Areas," Duane Morris Alert, April 17, 2020
- Co-author, "Cutting Carbon, Saving Dollars? Philadelphia Adopts Building Energy Efficiency Tuneup Requirement," Pratt's Energy Law Report, April 2020
- Co-author, "New Guidelines for New Jersey Construction, Retail, Warehouse and Manufacturing Sectors," Duane Morris Alert, April 9, 2020
- Co-author, "Social Distancing and Notarization During the COVID-19 Pandemic," Lexology, April 6, 2020
- Co-author, "Social Distancing and Notarization During the COVID-19 Pandemic," Duane Morris Alert, April 6, 2020
- Author, "United States: Delaware – COVID And State Filings 3-23-20," Mondaq, April 3, 2020
- Author, "United States: Construction Activity In The Covid-19 Era: Essential Activity Or Non-Essential Activity?" Mondaq, April 3, 2020
- Co-author, "Pennsylvania Offers Economic Relief Programs for Businesses and Nonprofits," Duane Morris Alert, April 2, 2020
- Co-author, "Maryland Provides Economic Relief from COVID-19 for Businesses and Tax Payers," Duane Morris Alert, March 31, 2020
- Co-author, "Construction During the COVID-19 Pandemic – Essential, Nonessential or What?" Duane Morris Alert, March 30, 2020
- Co-author, "New Jersey Economic Development Authority Announces \$5,000 Grants for Small Businesses, \$100,000 No Interest Loans for Mid-Size Businesses," Duane Morris Alert, March 27, 2020
- Author, "NJ - Closure Order Issued for Non-essential Businesses Effective March 21, 2020 at 9:00 Pm," Lexology, March 21, 2020
- Author, "Insights from the Land of OZ," OpZone.com Weekend Reading, March 13, 2020

- Author, "Top 10 Opportunity Zone Clarification/Expansions of Final Regulations," Mid Atlantic Real Estate Journal, March 13, 2020
- Author, "Opportunity Zones - Insights From the Land of OZ," Lexology, March 11, 2020
- Author, "From the Land of OZ - Federal and State Updates and some annoying news from the IRS on the 70% Test," Lexology, February 7, 2020
- Quoted, "QOZ Regs' Flexibility On 'Improvement' Could Attract Projects," Law360, February 6, 2020
- Author, "From the Land of OZ: Belpointe REIT OZ Fund is now trading on the OTCQX," Lexology, January 3, 2020
- Author, "From the Land of OZ - My Top Ten Favorites from the Final Regs," Lexology, December 30, 2019
- Author, "From the Land of OZ - Final OZ Regulations issued by the IRS/Treasury," Lexology, December 19, 2019
- Co-author, "Cutting Carbon, Saving Dollars? Philadelphia Adopts Building Energy Efficiency Tuneup Requirement," Duane Morris Alert, December 12, 2019
- Author, "From the Land of OZ: Rapid increase in funds invested in Opportunity Zone Funds," Lexology, December 11, 2019
- Author, "From the Land of OZ - New Federal OZ Regulations to OMB; DOE Prioritizes OZs; Proposed Federal OZ Reporting Bill; and SC adds state incentives to OZ program," Mondaq, December 11, 2019
- Author, "From the Land of OZ - New Federal OZ Regulations to OMB; DOE Prioritizes OZs; Proposed Federal OZ Reporting Bill; and SC adds state incentives to OZ program," Lexology, December 8, 2019
- Quoted, "Rethinking the Benefits of Opportunity Zone Investment," South Florida Business & Wealth, December 9, 2019
- Quoted, "Market Remains Split On Opportunity Zones As First Major Deadline Approaches," Bisnow, December 8, 2019
- Quoted, "The Looming Dec. 31 Opportunity Zone Deadline: What It Means For Investors," Bisnow, October 20, 2019
- Author, "Climate Change Viewed as a Major Problem in NJ According to a Recent Stockton University Poll," Lexology, October 15, 2019
- Quoted, "How a Trump Tax Break to Help Poor Communities Became a Windfall for the Rich," The New York Times, August 31, 2019
- Quoted, "The Real Opportunity Zone Gold Rush Is Happening At Events, In Consultants' Offices," Bisnow, August 5, 2019

- Featured, "The Top 5 Twitter Influencers on Real Estate Law," Good2BSocial, August 1, 2019
- Quoted, "How Your Favorite Sports Teams are Greening the Future of Sports," The Green Cities, June 26, 2019
- Quoted, "Expert Advice on Shopping for Real Estate If You're Applying for a License," NJ Cannabis Insider, June 13, 2019
- Quoted, "New Biomed Office-and-Lab Building Proposed for SEPTA-Owned Land Near 30th Street Station," The Philadelphia Inquirer, June 4, 2019
- Co-author, "Opportunity Knocks – Treasury Releases Second Set of Opportunity Zone Regulations," Duane Morris Alert, April 19, 2019
- Quoted, "City Presents Opportunity Zone Workshop," Milford Live, April 17, 2019
- Quoted, "New Federal Tax Program for Depressed Neighborhoods Stirs Hopes and Concerns," City Limits, April 12, 2019
- Quoted, "State Touts Opportunity Zones to Investors," Delaware State News, April 8, 2019
- Quoted, "Tax Day Tips: Handy Deductions, Free Filing Software and How to Seek Extension," The Philadelphia Inquirer, April 6, 2019
- Quoted, "Philly Developers Start Cashing in on Trump Tax Break, as 'Opportunity Zone'-Funded Projects Advance," The Philadelphia Inquirer, April 5, 2019
- Co-author, "Opportunity Zones Heat Up in South Florida," Commercial Property Executive, April 3, 2019
- Author, "P-3s and Opportunity Zones - An Update on a Few Fronts," Lexology, March 9, 2019
- Author, "Is March the 4:20 for Adult Use Marijuana in NJ?" Lexology, March 8, 2019
- Author, "SNJ and the Opportunity Zone Program - Time to Move Quickly," The Chronicle - South Jersey and the Opportunity Zone Program, March 7, 2019
- Quoted, "2018 Tax Filing Season: Here Are Some Handy Deduction Tips to Save You Time and Headaches," The Philadelphia Inquirer, February 24, 2019
- Co-Author, "Leveraging Renewables in Opportunity Zones - Powerful Indeed!" Lexology, February 22, 2019
- Author, "New Jersey – One Step Closer to Adult Use, Recreational Marijuana Legalization," Duane Morris Cannabis Blog, February 20, 2019
- Quoted, "Opportunity Zone Spurs Kensington Residential Project," Philadelphia Business Journal, February 19, 2019
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- Co-author, "Material Modifications Proposed for Pending Philadelphia City Council Mixed Income Housing Bill," Duane Morris Alert, November 28, 2017
- Author, "Philadelphia's Mixed Income Housing Bill Amended, City Council to Vote in 2018," Duane Morris Alert, November 6, 2017

### Awards and Recognitions

- Listed, Best Attorneys of 2025 by Mid Atlantic Real Estate Journal
- Listed, Legal 500 U.S. Elite: Philadelphia, 2026
- Listed in Chambers USA: America's Leading Lawyers for Business, 2019, 2021-2025
- Love Impact Award for Special Needs, The Jewish Federation of Southern New Jersey, 2022
- Listed in City & State PA's 2023 Construction Power 100
- Listed in City & State PA's Construction Power 75, 2022
- 2021 AV Preeminent Rating® - Judicial Edition
- Philadelphia Business Journal Best of the Bar: Top Lawyers in Philadelphia - Real Estate, 2018, 2020 and 2022
- Named a Top 25 OZ Influencer by Opportunity Zone Magazine, 2020-2022
- Named a Top Rated Lawyer by New Jersey Law Journal, 2020
- Named in The National Law Journal's list of Real Estate/Construction Law Trailblazers, 2020
- Listed in Pennsylvania Trailblazers by The Legal Intelligencer, 2019
- Listed in "Pennsylvania's Top Rated Lawyers" by The Legal Intelligencer, 2019
- Named an Influencer of Real Estate for Real Estate Legal Excellence by The Philadelphia Inquirer, 2019
- Philadelphia Inquirer Influencers of Law Award – Real Estate, 2019
- Philadelphia Business Journal General Counsel of the Year, 2014
- Martin Luther King Community Award, Camden County, 2014
- Cherry Hill Township Community Leader, Day of Recognition, 2014
- Philadelphia Business Journal Community Champion, 2013
- NJ Biz General Counsel of the Year, 2013
- Southern New Jersey Chamber of Commerce Pinnacle Award for Sustainability Efforts, 2013
- Real Estate Council First Chair Award, 2013
- Sustainability Roundtable, Leader of the Year - REITs, 2011
- Pennsylvania Super Lawyers - various years

## Fisher Broyles

Page 29 of 29

- JCC of Southern New Jersey Young Leadership Award, 2009
- Cherry Hill Education Foundation, Dancing with the Cherry Hill Stars Champion, 2007
- AV Preeminent® Peer Review Rated by Martindale-Hubbell®